

CONSOLIDATED AND PARENT COMPANY CASH FLOW STATEMENTS

for the year ended 31st March 2007

Notes	Group		Parent company	
	2007 £ million	2006 restated £ million	2007 £ million	2006 restated £ million
Cash flows from operating activities				
	226.5	191.5	(56.9)	229.4
Profit / (loss) before tax				
Adjustments for:				
Share of (profit) / loss in associates	(0.9)	0.2	–	–
Discontinued operations	40 15.9	21.3	–	0.1
Depreciation, amortisation and profit on sale of non-current assets and investments	77.7	76.7	175.9	34.3
Share-based payments	6.9	3.2	6.9	3.2
(Increase) / decrease in inventories	(82.5)	(25.6)	20.8	4.5
Increase in receivables	(136.5)	(78.7)	(9.7)	(67.3)
Increase / (decrease) in payables	104.6	63.7	28.6	(88.0)
Increase / (decrease) in provisions	5.9	(18.1)	2.5	(15.1)
Employee benefit obligations charge less contributions	(9.1)	(9.3)	(6.6)	(7.8)
Changes in fair value of financial instruments	5.2	(12.4)	(0.1)	2.1
Dividend income	–	–	–	(159.0)
Net finance costs / (income)	26.8	15.7	(0.8)	(14.7)
Income tax (paid) / received	(81.4)	(15.9)	(32.2)	9.2
Net cash inflow / (outflow) from operating activities	159.1	212.3	128.4	(69.1)
Cash flows from investing activities				
Dividends received from associates	0.5	0.1	–	–
Dividends received from subsidiaries	–	–	–	170.0
Purchases of non-current assets and investments	35 (125.0)	(120.3)	(43.9)	(90.0)
Proceeds from sale of non-current assets and investments	3.5	5.7	0.1	0.5
Purchases of businesses and minority interests	35 (8.6)	(24.3)	(5.1)	–
Net proceeds from sale of businesses and minority interests	35 127.1	–	4.1	–
Net cash (outflow) / inflow from investing activities	(2.5)	(138.8)	(44.8)	80.5
Cash flows from financing activities				
Net purchase of own shares	35 (50.4)	(25.9)	(50.4)	(25.9)
(Repayment of) / proceeds from borrowings and finance leases	35 (71.8)	82.3	14.2	83.6
Dividends paid to equity holders of the parent company	9 (66.0)	(60.4)	(66.0)	(60.4)
Dividends paid to minority shareholders	–	(0.2)	–	–
Interest paid	(31.3)	(30.6)	(66.9)	(53.8)
Interest received	4.9	16.6	68.0	69.2
Net cash (outflow) / inflow from financing activities	(214.6)	(18.2)	(101.1)	12.7
(Decrease) / increase in cash and cash equivalents in the year	(58.0)	55.3	(17.5)	24.1
Exchange differences on cash and cash equivalents	(7.1)	5.8	–	–
Cash and cash equivalents at beginning of year	125.1	64.0	10.0	(14.1)
Cash and cash equivalents at end of year	60.0	125.1	(7.5)	10.0
Reconciliation to net debt				
(Decrease) / increase in cash and cash equivalents in the year	(58.0)	55.3	(17.5)	24.1
Repayment of / (proceeds from) borrowings and finance leases	71.8	(82.3)	(14.2)	(83.6)
Change in net debt resulting from cash flows	13.8	(27.0)	(31.7)	(59.5)
Borrowings acquired with subsidiaries	–	(1.4)	–	–
Borrowings disposed of with subsidiaries	19.1	–	–	–
Exchange differences on net debt	14.3	(13.4)	2.4	(1.4)
Movement in net debt in year	47.2	(41.8)	(29.3)	(60.9)
Net debt at beginning of year	(412.0)	(370.2)	(386.0)	(325.1)
Net debt at end of year	(364.8)	(412.0)	(415.3)	(386.0)

The notes on pages 58 to 97 form an integral part of the accounts.