Sales (excluding pm) – £3,922m  
Underlying operating profit – £504m  
Truly global group with increasing emerging market exposure  
Strong bottom line rewards for shareholders

- **Efficient Natural Resources**  
  - **New Markets** 9%  
  - **Clean Air** 59%  
  - **Health** 26%  
  - **Effective Natural Resources** 46%  

- **Clean Air**  
  - **HDD Americas** 11%  
  - **HDD Europe** 10%  
  - **Light Duty Vehicles (LDV)** 38%  
  - **LDV Europe** 19%  

- **Efficient Natural Resources**  
  - **Diagnostic Services** 6%  
  - **Advanced Glass Technologies** 4%  
  - **PGM Services** 45%  
  - **Catalyst Technologies** 45%  

- **Health**  
  - **Innovators** 38%  
  - **Generics** 62%  
  - **Life Science Technologies** 15%  
  - **Alternative Powertrain** 63%  

- **New Markets**  
  - **Alternative Powertrain** – provides battery materials for automotive applications, battery systems for a range of applications and fuel cell technologies  
  - **Medical Device Components** - leverages our science and technology to develop products found in devices used in medical procedures  
  - **Life Science Technologies** - provides advanced catalysts and processes to the pharmaceutical and agricultural chemicals markets  

- **Heavy Duty Diesel (HDD)** 31%  
  - **HDD Americas** 13%  
  - **HDD Europe** 10%  
  - **Light Duty Vehicles (LDV)** 68%  

- **Break out growth** driven by exciting, high growth opportunities  

- **Underlying EPS (pence)**  
  - **178.7**  
  - **199.2**  
  - **228.8**  

- **Ordinary DPS (pence)**  
  - **71.5**  
  - **75.0**  

- **CAGR = 0.4%**  

- **Our strategy will deliver:** Medium term profit growth and sustained cash generation to support growth opportunities  

- **Profit growth and sustained cash generation**  
  - **Medium term growth**  
  - **Break out growth**  

**All numbers based on full year 2020/21. All charts show figures for sales unless otherwise noted. Cautionary statement: This factsheet contains forward looking statements that are subject to risk factors associated with, amongst other things, the economic and business circumstances occurring from time to time in the countries and sectors in which Johnson Matthey operates. It is believed that the expectations reflected in these statements are reasonable but they may be affected by a wide range of variables which could cause actual results to differ materially from those currently anticipated.**