



**Johnson Matthey**  
Inspiring science, enhancing life

## Alliance Bernstein call – Clean Air

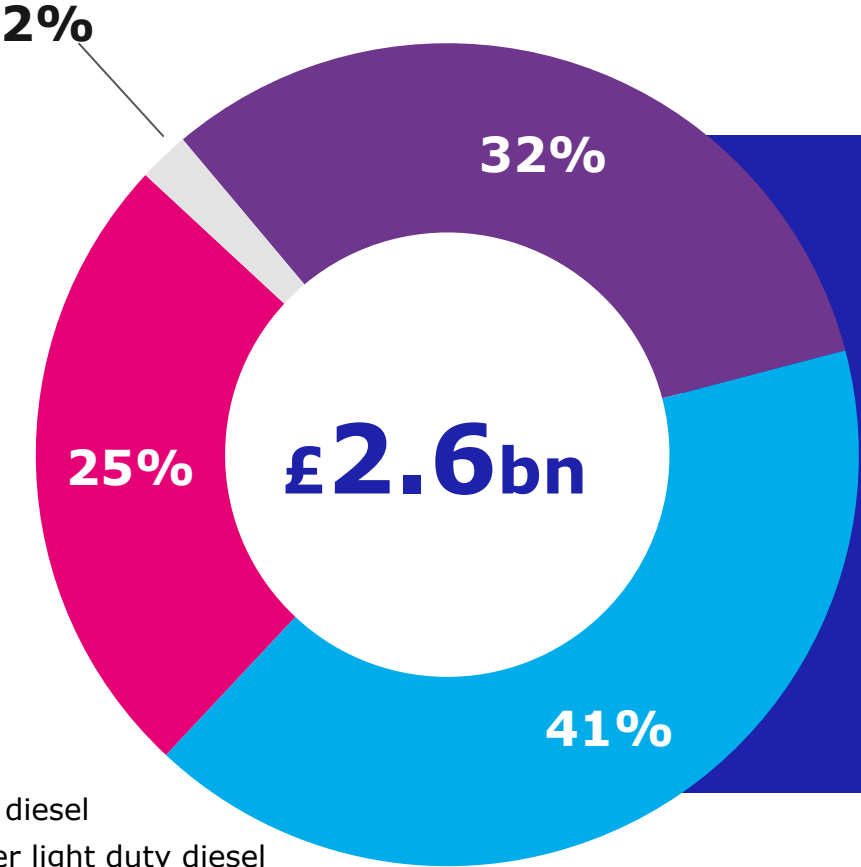
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Wednesday 17<sup>th</sup> February 2021

Joan Braca – Sector Chief Executive Clean Air

# Clean Air: strong position in a growing market

Sales 2019/20 by sub-business



- Europe light duty diesel
- Heavy duty / other light duty diesel
- Gasoline
- Other

Leadership in catalysts to reduce emissions from vehicles

Growth driven by consumer desire for cleaner air and legislation

High return, strong cash generative business



# Transforming the business

## Our market still offers room to grow

- Legislation driving value uplift, especially in Asia

## While we transition our strategy to one of a mature business

- Transformed the sector with standardised operating model
- Global manufacturing footprint; five world class plants
- Strong efficiency programme driving profitability and cash

## We are JM's ambassador to the auto industry

- Deepening customer relationships
- Supporting group breakout growth opportunities

Gliwice, Poland



Zhangjiagang, China





**Q&A**

**JM**