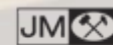


Presentation of Results for the year ended 31st March 2008

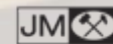
5th June 2008



Johnson Matthey

Cautionary Statement

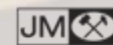
This presentation contains forward looking statements that are subject to risk factors associated with, amongst other things, the economic and business circumstances occurring from time to time in the countries and sectors in which Johnson Matthey operates. It is believed that the expectations reflected in these statements are reasonable but they may be affected by a wide range of variables which could cause actual results to differ materially from those currently anticipated.



Johnson Matthey

Introduction

Neil Carson
Chief Executive



Johnson Matthey

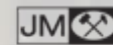
Highlights

- Strong growth in sales and operating profit
- Environmental Technologies well ahead. HDD catalyst sales (ex pms) to OEMs of £159m (£54m in 2006/07)
- Acquisition of Argillon increases JM's capabilities in NOx control
- Environmental concerns and high energy prices drive long term growth



Financial Review

John Sheldrick
Group Finance Director



Johnson Matthey

Summary Results

| | Year to 31 st March | | |
|---------------------------------|--------------------------------|------------|-------------|
| | 2008 £m | 2007 £m | % change |
| Revenue | 7,499 | 6,152 | +22 |
| Sales excluding precious metals | 1,750 | 1,454 | +20 |
| Profit before tax | 262.3 | 226.5 | +16 |
| Total earnings per share | 88.5p | 96.9p | -9 |
| Underlying*: | | | |
| Profit before tax | 265.4 | 229.3 | +16 |
| Earnings per share | 89.5p | 82.2p | +9 |
| Dividend per share | 36.6p | 33.6p | +9 |

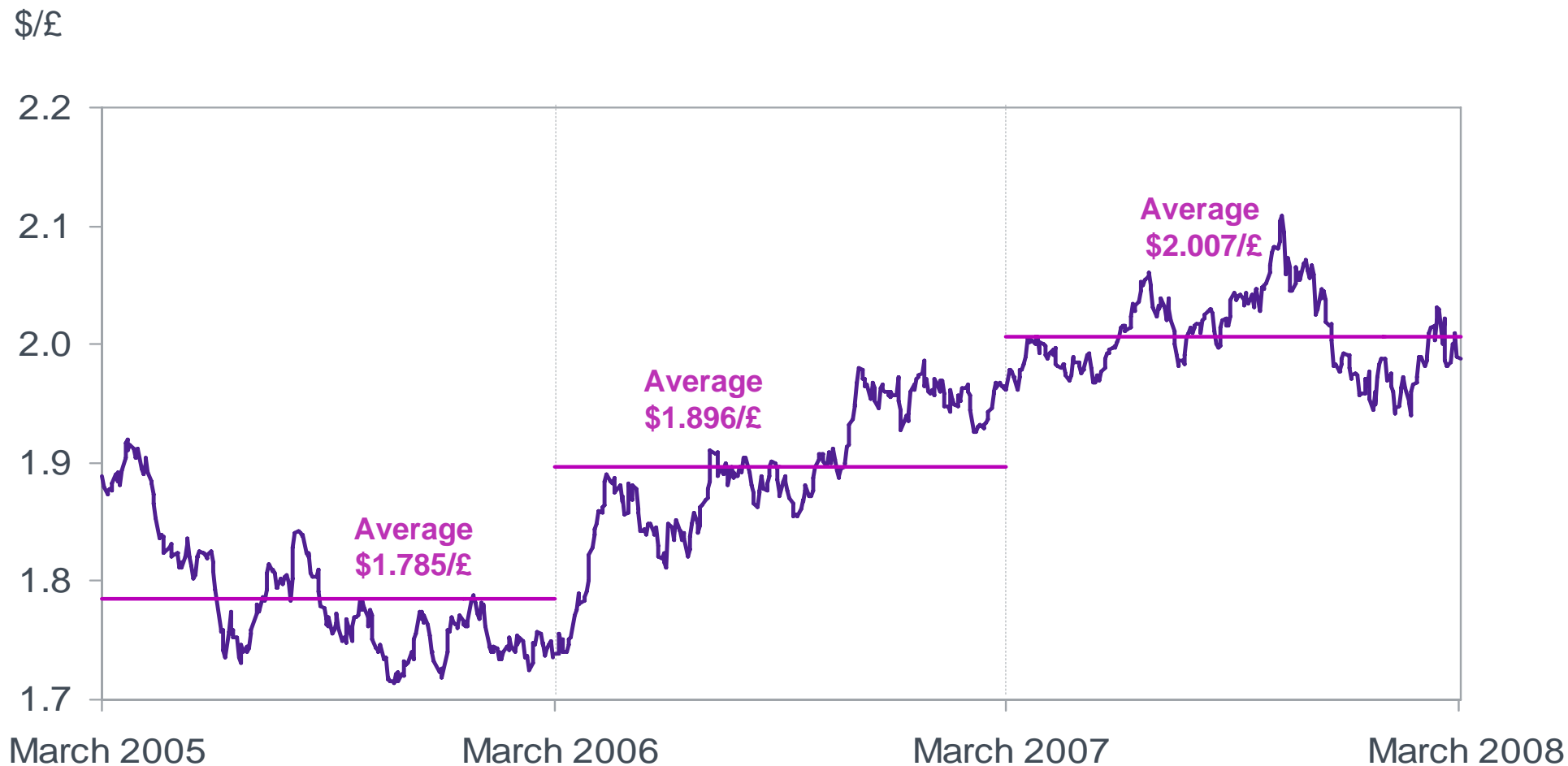
* Before amortisation of acquired intangibles and profit on sale of Ceramics Division

Operating Profit / Exchange

| | 2008 | 2007 | | 2007 at 2008 exchange rates | Growth at constant rates |
|----------------------------|--------|--------|----------|-----------------------------------|--------------------------------|
| | £m | £m | Change % | £m | % |
| Environmental Technologies | 147.3* | 122.9* | +20 | 121.9* | +21 |
| Precious Metal Products | 102.1 | 85.3 | +20 | 84.6 | +21 |
| Fine Chemicals & Catalysts | 67.1 | 64.2 | +5 | 63.4 | +6 |
| Corporate | (19.7) | (17.2) | | (17.3) | |
| Group | 296.8 | 255.2 | +16 | 252.6 | +17 |

* Before amortisation of acquired intangibles

Exchange Rates

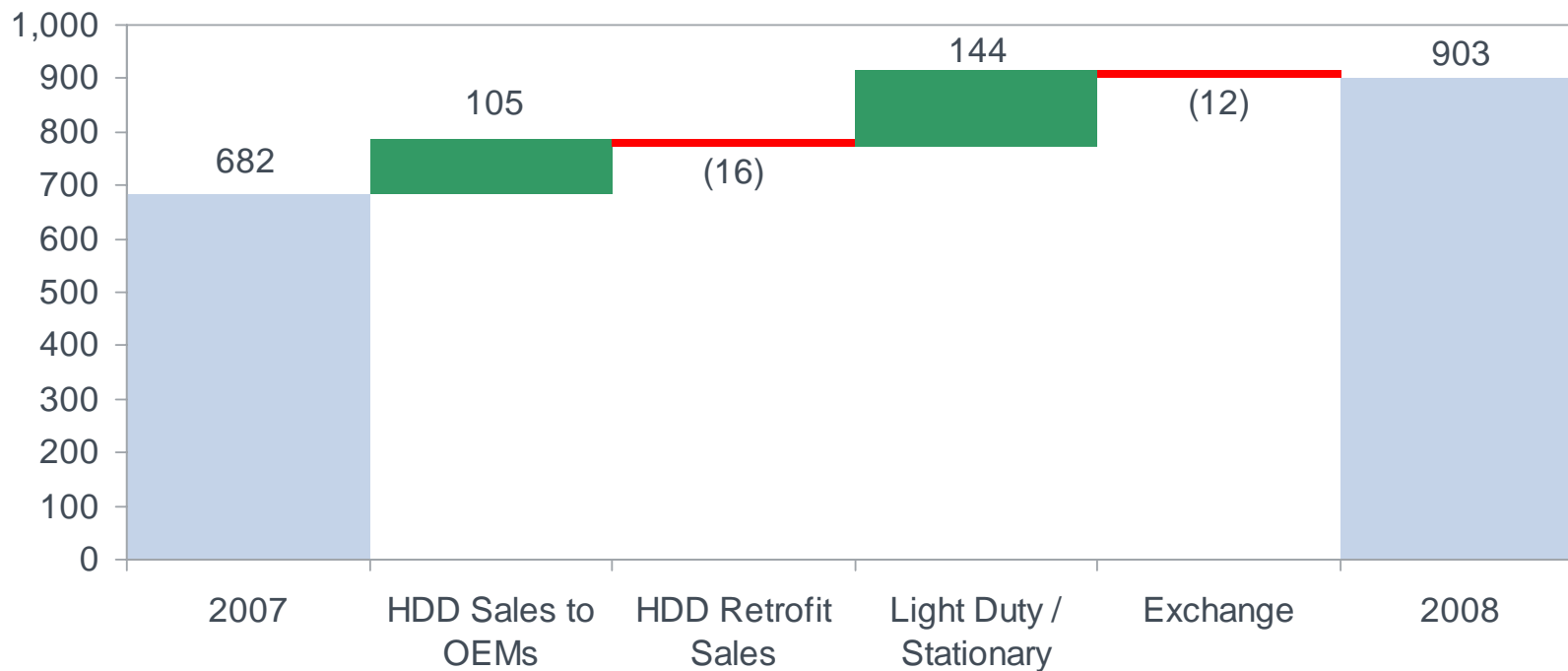


Return on Sales

Excluding Precious Metals

| | Sales ex pms | | | ROS | |
|----------------------------|--------------|------------|-------------|-----------|-----------|
| | 2008 £m | 2007 £m | Growth % | 2008 % | 2007 % |
| Environmental Technologies | 1,140 | 896 | +27 | 12.9 | 13.7 |
| Precious Metal Products | 307 | 290 | +6 | 33.2 | 29.4 |
| Fine Chemicals & Catalysts | 303 | 268 | +13 | 22.1 | 24.0 |
| Group | 1,750 | 1,454 | +20 | 17.0 | 17.5 |

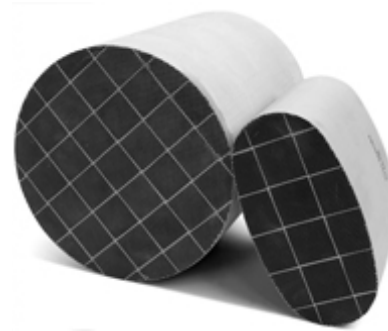
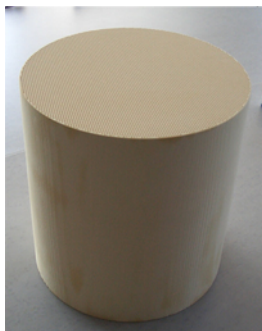
Sales Excluding Precious Metals - ECT



Incremental Costs - ECT

Substrates – a pass through cost for JM

- Flow through £3 to £10
- Filters £80 to £120 – price coming down



Start up / commissioning / freight costs

- > £3m of non-recurring costs expensed in first half
- Second half benefited from elimination of these costs

Argillon

| | 12 months to 30 th September 2007 | 2 months to 31 st March 2008 | |
|-------------------------------|--|---|--|
| | €m ¹ | Retained business €m | Insulators / Alumina €m ² |
| Sales | 160 | 16 | 9 |
| EBIT | 19 | 4.1 | 0.5 |
| EBITDA | 26 | | |
| Fair value of assets acquired | | 197 | 20 |

¹ Normalised

² IFRS

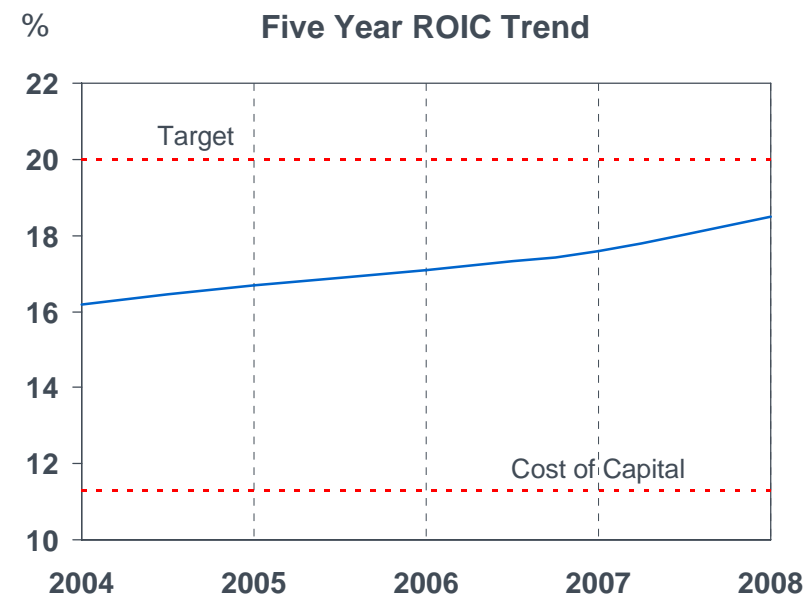
Sensitivity to Pgm Prices

- 10% change in the price of our 'basket' of pgms (mainly platinum and palladium) can impact commission / distribution income by approx £3m to £4m pa but volatility also a significant factor
- Pgm Refining and Recycling performed strongly this year. Demand for recycling secondary materials (e.g. spent catalysts, autocatalyst scrap) affected by pgm prices
- High prices help the catalyst businesses where JM has a lead. More efficient catalysts require less pgm – cheaper for the customer
- However high prices also have significant impact on working capital (inventory, receivables). So ROIC is key

Return on Invested Capital (ROIC)

| | 2008 £m | 2007 £m |
|---------------------------|------------|------------|
| Operating profit* | 297 | 255 |
| Average invested capital: | | |
| Equity | 1,119 | 1,061 |
| Net debt | 488 | 388 |
| Total Investment | 1,607 | 1,450 |
| Pre-tax ROIC | 18.5% | 17.6% |

* Before amortisation of acquired intangibles



Interest and Taxation

| | 2008 £m | 2007 £m |
|------------------------------------|------------|------------|
| Net finance costs (interest) | (30.3) | (26.8) |
| Income tax expense | (77.2) | (64.7) |
| Tax rate (tax / profit before tax) | 29.4% | 28.6% |

Net Cash Flow

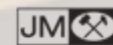
| | 2008 £m | 2007 £m |
|----------------------------------|--------------|------------|
| Operating profit | 294 | 252 |
| Depreciation and amortisation | 82 | 78 |
| Tax paid | (72) | (81) |
| Working capital / other | (93) | (90) |
| Cash flow from operations | 211 | 159 |
| Interest / dividends | (102) | (92) |
| Net capital investment | (144) | (122) |
| Acquisitions / disposals | (160) | 119 |
| Shares (bought) / issued | (45) | (50) |
| Net cash flow | (239) | 14 |

Capital

| | 31 st March 08 £m | 31 st March 07 £m |
|--------------------------------|---------------------------------|---------------------------------|
| Net debt | 610 | 365 |
| Equity | 1,160 | 1,078 |
| Capital employed | 1,770 | 1,443 |
| Gearing (net debt / equity) | 53% | 34% |

Operating Review

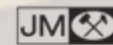
Neil Carson
Chief Executive



Johnson Matthey



Environmental Technologies Division

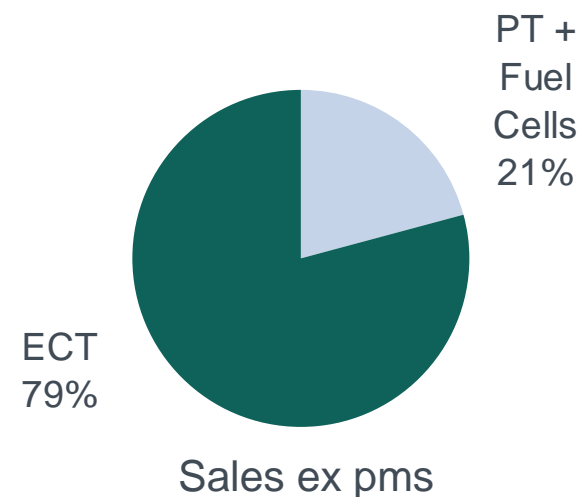


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Environmental Technologies Division

| £m | 2008 | 2007 | % |
|---------------------------------|-------|-------|-----|
| Revenue | 2,290 | 1,864 | +23 |
| Sales excluding precious metals | 1,140 | 896 | +27 |
| Operating profit | 147.3 | 122.9 | +20 |

- Emission Control Technologies sales excluding precious metals up 32%
 - Good growth in HDD, diesel particulate filters and in Asia
- Process Technologies + Fuel Cells sales (ex pms) up 10%



Estimated Light Vehicle Sales and Production

| | | Year to 31 st March | | |
|---------------|------------|--------------------------------|------------------|-------------|
| | | 2008 millions | 2007 millions | Change % |
| North America | Sales | 19.6 | 20.4 | -3.9 |
| | Production | 14.7 | 15.0 | -2.0 |
| Total Europe | Sales | 22.4 | 21.4 | +4.7 |
| | Production | 22.3 | 21.2 | +5.2 |
| Asia | Sales | 17.9 | 16.4 | +9.1 |
| | Production | 27.0 | 24.9 | +8.4 |
| Global | Sales | 70.0 | 67.0 | +4.5 |
| | Production | 70.4 | 66.6 | +5.7 |

Emission Control Technologies

Light Duty

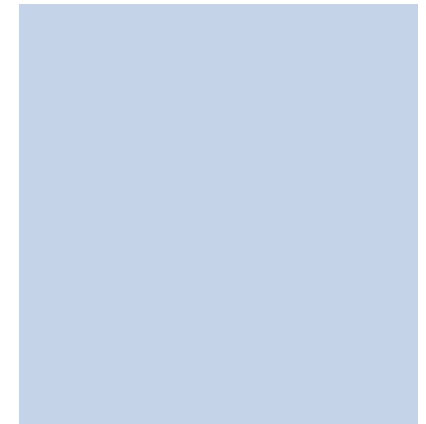
- Diesel cars now 53% of Western European car market
- In 2007/08, just under 4 million of 8 million diesel cars sold were fitted with DPFs ahead of legislation
- New DPF facility completed at Royston doubles our capacity
- High price of platinum encouraging increased use of palladium
- Other precious metals have been tried (Au, Ag) in combination with pgms but durability a big hurdle



Emission Control Technologies

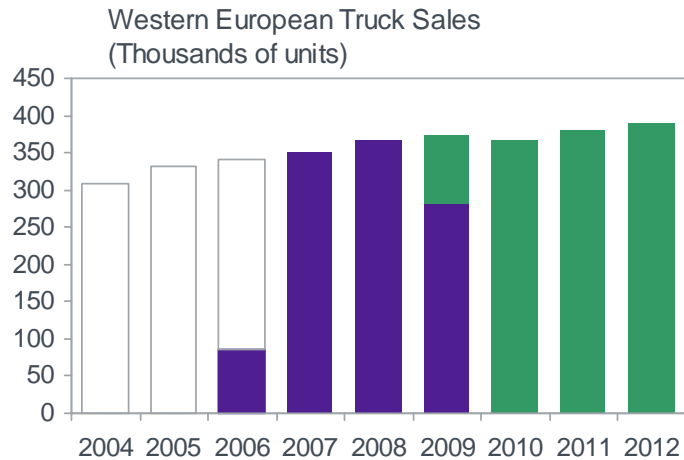
Light Duty

- Sales of autocatalysts in Asia continue to grow strongly
- New factories opened in South Korea and the Russian Federation
- Further capacity being added in China, Japan and India
- US vehicle market down but our North American profits up on strong sales of both light and heavy duty diesel catalyts

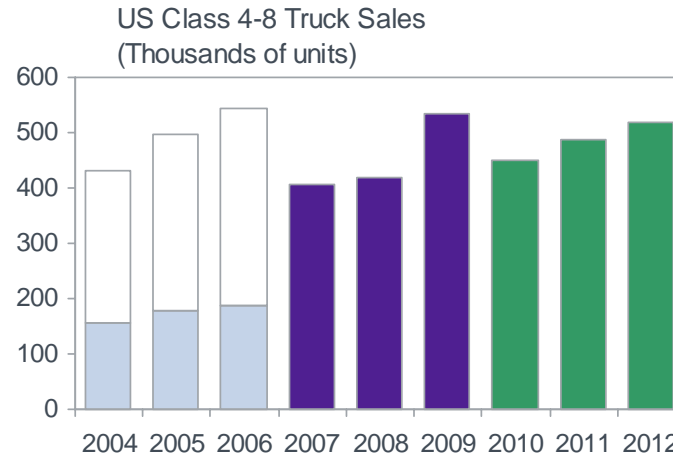


Emission Control Technologies

Heavy Duty Diesel



Source: JD Power



Source: Ward's, Global Insight and J D Power

- No catalyst fitted
- DOC fitted
- Current regulations
- Euro V / US 2010 regulations

Emission Control Technologies

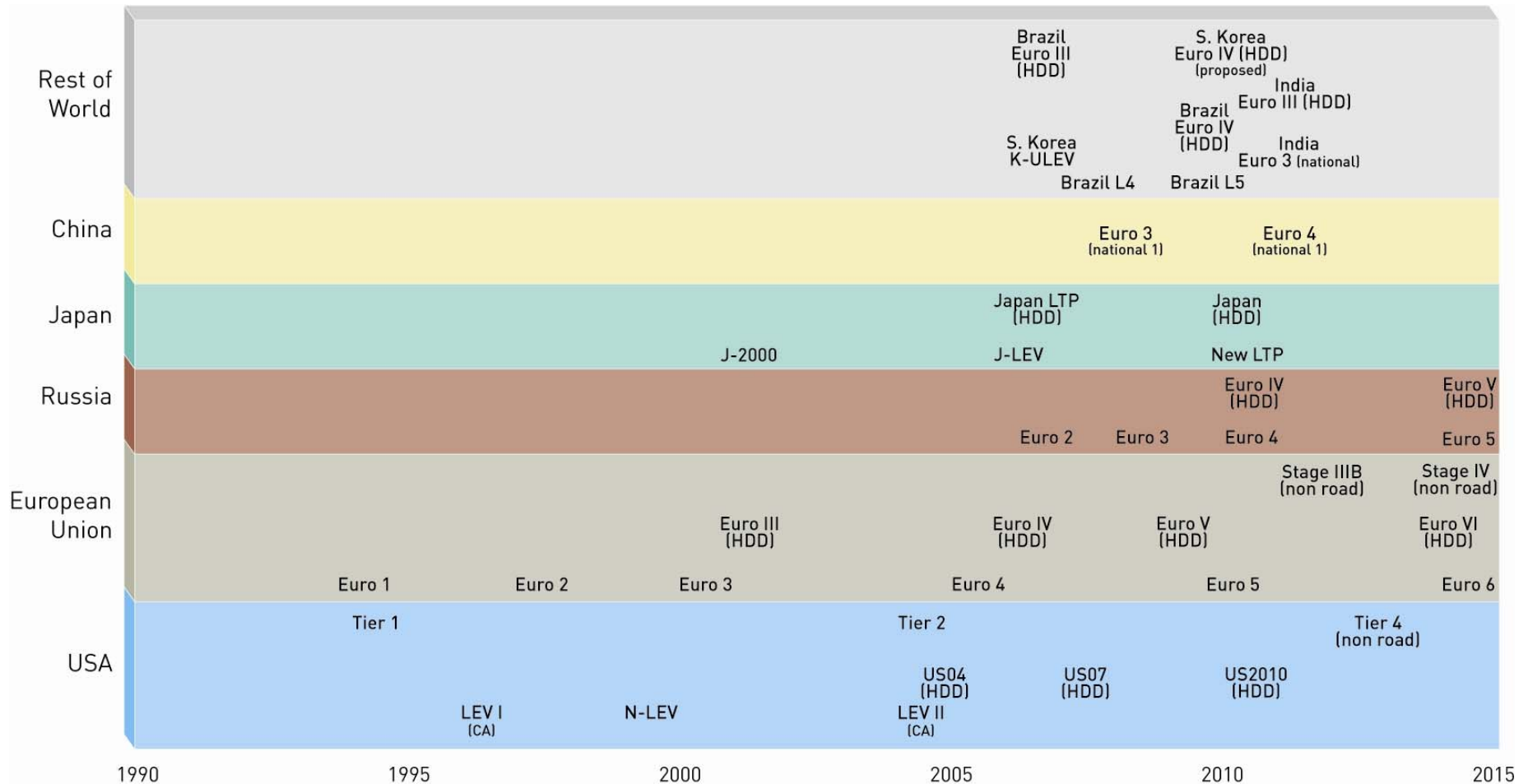
Heavy Duty Diesel

- Sales to OEMs £159 million
- Market size US \$700 million (ex pms) by end of 2008
- 2010 legislation in US requires more catalysts per vehicle (DOCs + filters + SCR)
- New factories in Macedonia and Western Pennsylvania operational in 2009
- Projected market size US \$3 billion in sales (ex pms) by end 2014






Emission Control Technologies



Legislation Timeline



Emission Control Technologies

Argillon

| Catalysts | | |
|---|---|--|
| Power Plants | Stationary | HDD |
|  |  |  |

| Assets held for sale | |
|---|---|
| Insulators | Alumina |
|  |  |

Selective Catalytic Reduction ("SCR") of Nitrogen Oxide (NOx)

Products & applications

Catalysts for power plants, industrial applications and waste incineration plants:

- Plate-type
- Honeycomb-type

Engineering and supply of catalytic systems for:

- Stationary diesel engines
- Waste incineration
- Marine vessels
- Gas engines

Used in diesel trucks:

- Heavy duty vehicles

Customer base

- OEM (power generation)
- Engineering suppliers

Broad industrial customer base

HDD OEMs

Porcelain/composite insulators for substations and power transmission and distribution (PTD)

- OEMs
- PTD providers
- Rail companies

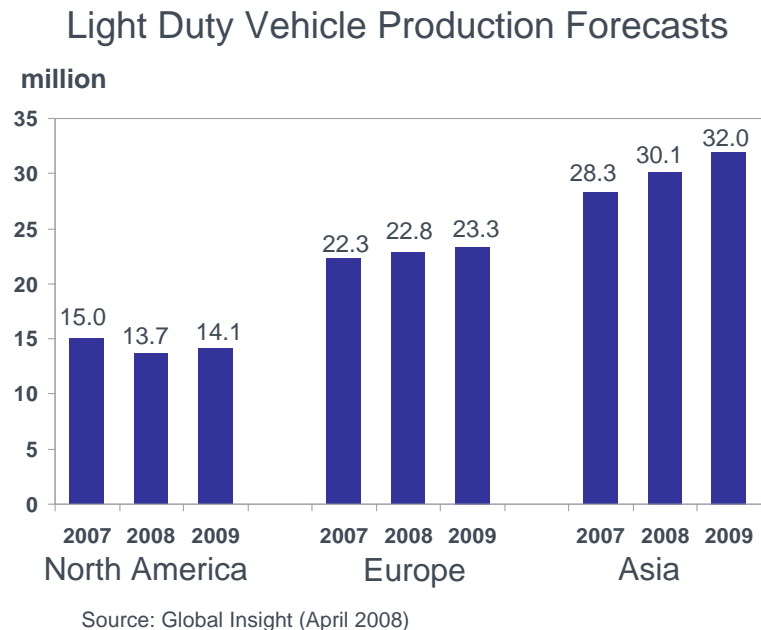
Alumina based:

- Tubes
- Housings used in circuit breakers/transmitters in the semiconductor and PTD industries

Global PTD suppliers

ECT – Medium Term Growth Drivers

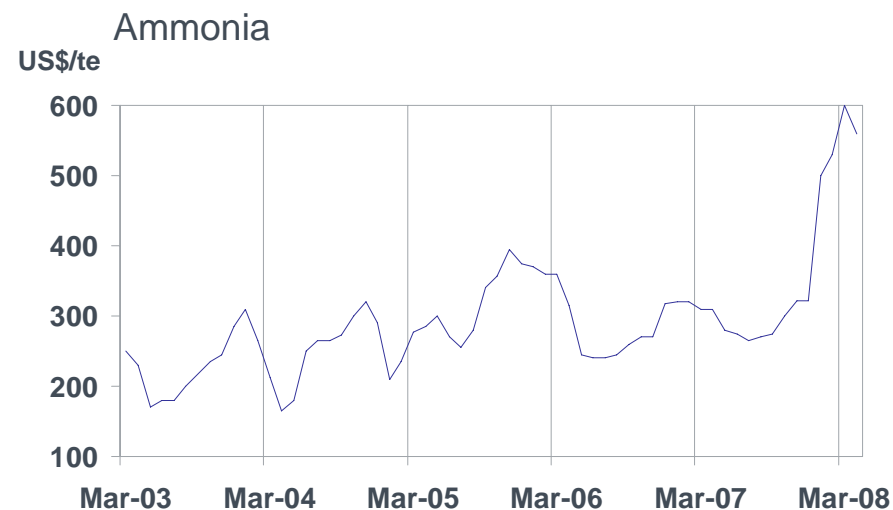
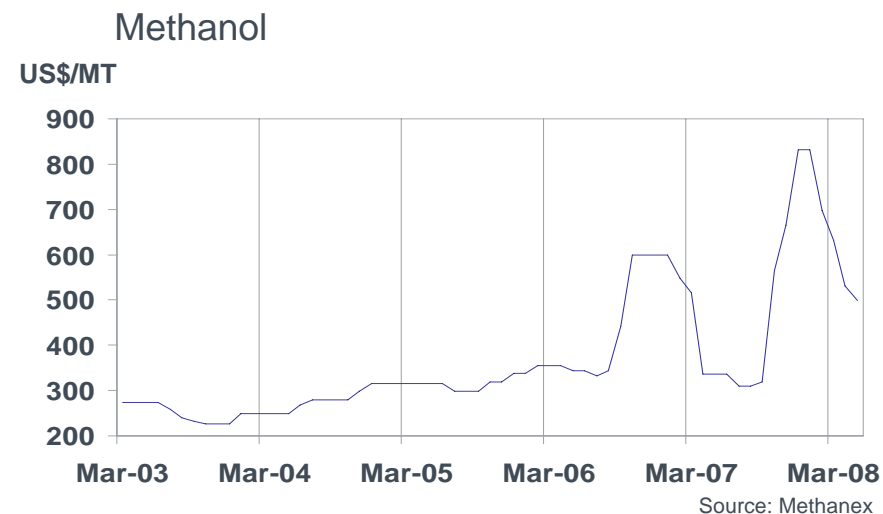
- 2008/09
Increasing sales in Asia;
growth in diesel particulate
filters; US truck sales grow in
final quarter; lower costs
- 2009/10
Continued growth in filters and
Asia; strong year for US truck
sales; HDD in Asia
- 2010/11
Full fitment of diesel particulate
filters; 2010 US HDD
legislation; start of non road



Process Technologies

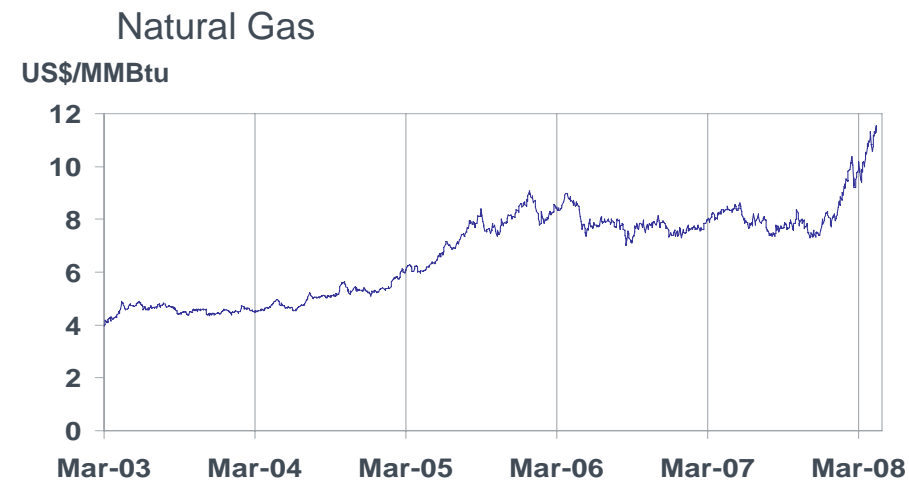
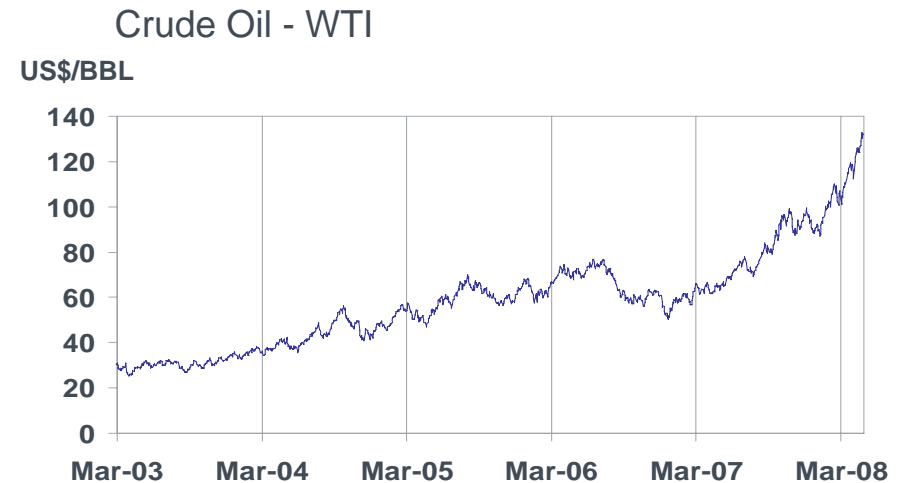
Methanol and Ammonia

- Sales up 10%
- High methanol prices stimulate increased production capacity
- Significant project activity continues in China
- China using methanol as a fuel as well as petrochemical feedstock
- Ammonia demand driven by growing agricultural industry



Process Technologies

- Oil price reaches \$135 per barrel
- Sourer crude being processed
- Increased demand for hydrogen catalysts
- Increased demand for purification materials and diagnostic services
- High oil price drives growth in gas and coal to products



Process Technologies

Davy Process Technology

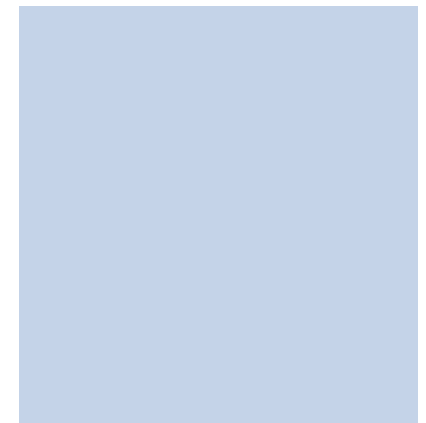
- Davy Process Technology (DPT) sees continued strong demand
- Two major DPT oxo alcohol projects licensed in China and India in first half of 2007/08
- First choline chloride plant to be built in Thailand utilises JM proprietary technology
- New coal to methanol plant in USA
- Three further licences signed in recent months for plants in China



Courtesy of Oman Methanol Company LLC

Fuel Cells

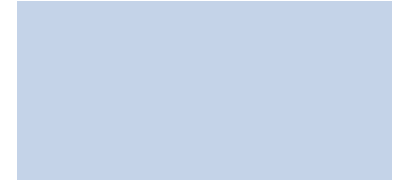
- Niche applications coming to market
- DMFC - Recreational vehicles
 - Fork lift trucks
- PAFC - Natural gas powered fuel cells for commercial buildings



Fuel Cells

Longer term applications

- PEM - Car companies currently launching test fleets
 - Growing interest in fuel cell / battery hybrids for zero emission urban use
- Outlook for JM MEA sales in all three technologies is encouraging. We expect good sales growth over next few years





Precious Metal Products Division


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Precious Metals Products Division

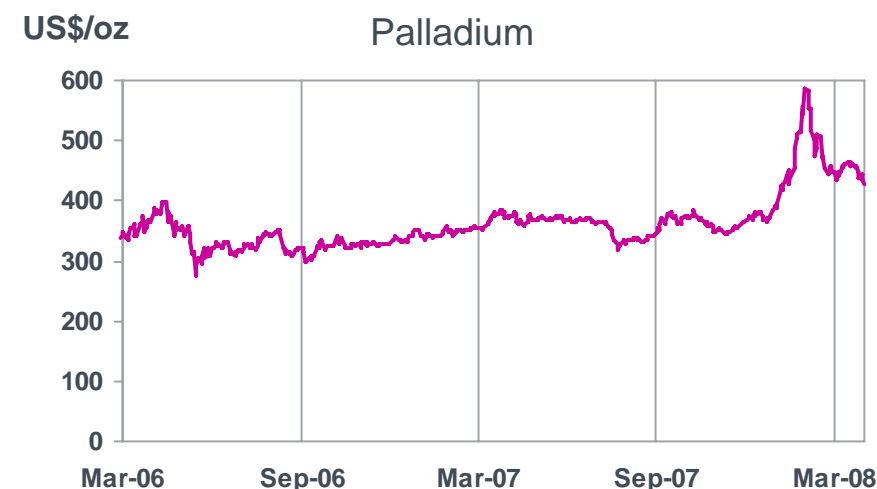
| £m | 2008 | 2007 | % |
|---------------------------------|-------|-------|-----|
| Revenue | 4,688 | 3,824 | +23 |
| Sales excluding precious metals | 307 | 290 | +6 |
| Operating profit | 102.1 | 85.3 | +20 |

- Good growth in sales and profits
- Favourable trading conditions in the pgms
- Strong performance from manufacturing businesses

Precious Metals Products Division

Metal Prices

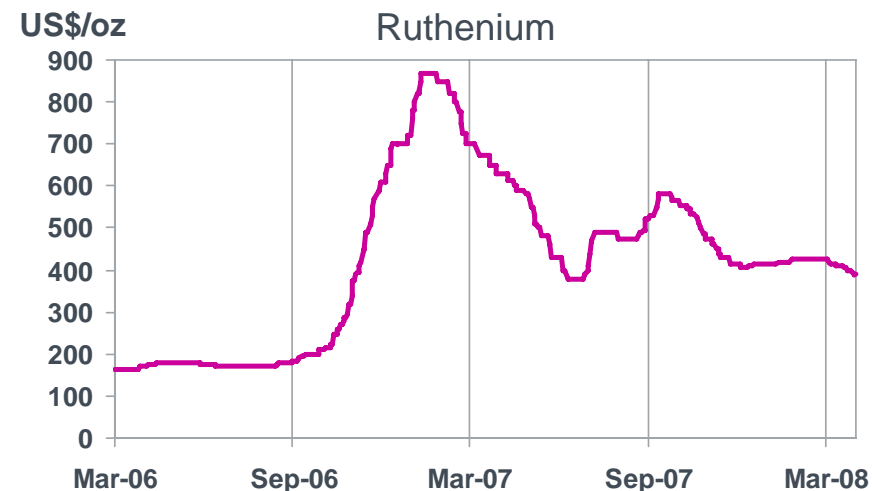
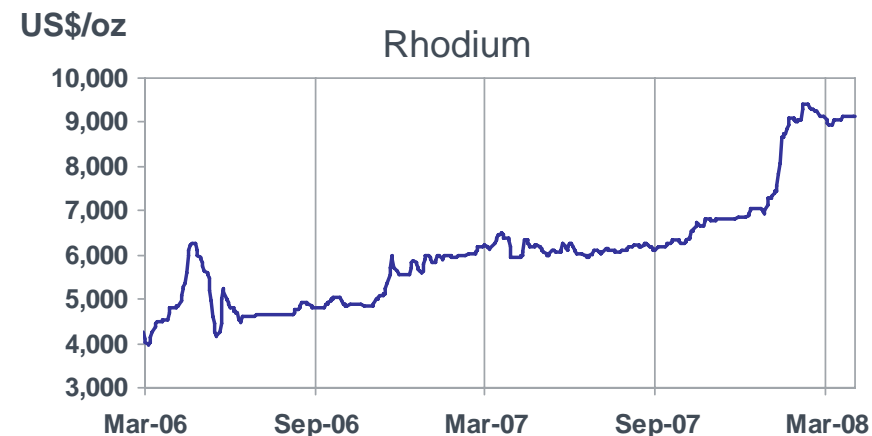
- Pt demand up 9% in 2007. Growth in autocatalyst, industrial and investment. Supply down with lower South African output. Average price in 2007/08 \$1,474 up 24%
- Pd demand up 4%. Autocatalyst, electronics and investment all ahead. Supply up with additional Russian sales. Average price in 2007/08 \$381 up 13%



Precious Metals Products Division

Metal Prices

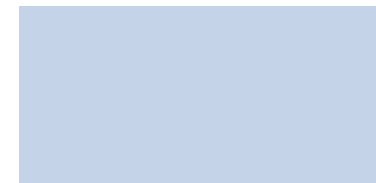
- Rh demand up on increased autocatalyst and chemical consumption. Supply only slightly up. Rh remained in deficit for fourth successive year. Average price in 2007/08 \$6,753 up 31%
- Ru demand lower in 2007. Price spiked in 2006 but returned to more normal levels in 2007. Average price in 2007/08 \$491 up 37%



Precious Metal Products Division

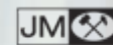
Manufacturing Businesses

- Noble Metals businesses well ahead with strong sales of catalyst gauzes for nitric acid production
- Market for N₂O abatement catalysts continues to develop
- Strong year for Pgm Refining and Recycling
- Colour Technologies sees good growth in obscuration enamels for auto glass
- Small gold refinery in Hong Kong sold in May 2007





Fine Chemicals & Catalysts Division



Johnson Matthey

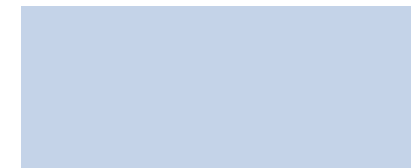
Fine Chemicals & Catalysts Division

| £m | 2008 | 2007 | % |
|---------------------------------|------|------|-----|
| Revenue | 521 | 463 | +13 |
| Sales excluding precious metals | 303 | 268 | +13 |
| Operating profit | 67.1 | 64.2 | +5 |

- Sales growth boosted by higher raw material prices, especially nickel
- Operating profit up 6% at constant currency rates

Fine Chemicals & Catalysts Division

- Catalysts and Chemicals business achieved good growth in China and India
- Good growth in catalyst sales for pharmaceuticals, speciality chemicals and edible oils
- Increasing sales of specialist opiates at Macfarlan Smith
- Pharmaceutical Materials in US achieved steady growth
- Research Chemicals well ahead



Fine Chemicals & Catalysts Division

- Integration of division has gone well
- New facility in China for pgm chemicals and catalysts
- Investment in new catalyst manufacturing capacity in China, India and Germany
- Sales of APIs to generic pharmaceutical companies expected to grow at 6% pa
- Future investment planned in Asia for APIs and Research Chemicals



Outlook

Divisions

- Emission Control Technologies should continue to deliver double digit growth in operating profit
- High energy prices and energy security concerns will continue to drive growth in Process Technologies
- Precious Metal Products will continue to benefit from favourable conditions in pgm markets
- Growth in Fine Chemicals & Catalysts should be similar to 2007/08

Outlook

Group

- First quarter started strongly
- We expect another year of good growth in 2008/09
- Medium term outlook remains very good driven by tightening environmental legislation, high energy prices and the need to make more efficient use of scarce resources



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